

The **Neighbourhood Works**

The training programme for area and neighbourhood working in Oldham and Salford

Click [here](#) for a brief introduction to the training programme

Click [here](#) for the on-line resources guide – an introduction, with links, to some useful websites and to documents referred to in the two modules ‘Foundations of Neighbourhood Management’

Click [here](#) to go straight to links for the ‘Six models of neighbourhood governance’ referred to in the first module of ‘Foundations’.

About the programme

The **Neighbourhood Works** is a new training programme designed to support and develop the skills of multi-agency Area Action Teams in Oldham and Neighbourhood Management Teams in Salford. The programme includes a total of 12 modules covering:

- Introduction to neighbourhood management – including benefits of neighbourhood and area working, key concepts, the Salford and Oldham models, other models in common use, examples, impact of local area agreements and practical problem solving
- Community leadership – the role of elected members, executive and scrutiny functions
- The team works – four modules looking intensively at the skills and responsibilities of the team
- The strategy works – overview, management and strategic support

The programme started in February 2006 and runs through to August 2006. The Office of the Deputy Prime Minister has contributed to the costs of developing the courses.

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On-line Resources – a rough guide

www.neighbourhood.gov.uk for ODPM Neighbourhood Renewal Unit. This has general information on NRU funding streams, neighbourhood management, wardens etc. Use this site to find details on the neighbourhood management pathfinder programme and the evaluation:
www.sqw.co.uk/nme/reportdownloads.htm.

You can also find your way to information about Neighbourhood Element funding (www.neighbourhood.gov.uk/document.asp?id=1528) within the Safer and Stronger Communities programme. The Neighbourhood Element gives extra funding to promote neighbourhood management in the 3% most deprived areas if they have not yet received housing market renewal or neighbourhood management pathfinder funds

From www.odpm.gov.uk you can find local:vision (www.odpm.gov.uk/index.asp?id=1137789) which has information and consultation papers on the government's ideas for local government including community leadership and neighbourhood governance.

The speech by David Miliband "Empowerment and the deal for devolution" issued as a pamphlet in February 2006 is found on www.odpm.gov.uk/pub/602/EmpowermentandtheDealforDevolutionPDF254Kb_id1163602.pdf

www.renewal.net is 'the on-line guide to what works in neighbourhood renewal. Documents on the site include how to guides, case studies, project summaries and much more. Wherever possible, the documents are based on evaluated evidence.'

www.homeoffice.gov.uk/communities for main Home Office supported programmes including active citizens, civil renewal and community cohesion.

See also www.active-citizen.org.uk for Home office supported Civic Pioneers, Guide Neighbourhoods and active learning programmes (For Greater Manchester, the contact for active learning is at Manchester Metropolitan University)

www.neighbourhood.statistics.gov.uk - A useful site for neighbourhood data. Type in a postcode to get a profile of a neighbourhood down to the 'lower level super output area.' Check where a neighbourhood stands in the deprivation index.

www.governmentfunding.org.uk is a useful website giving information on government funding available for community groups

www.regenerate-uk.org for the Guide Neighbourhoods programme – a network of 'beacon' community initiatives with Home Office funding to receive visits, give advice and provide 'resident guides'

www.lottery.culture.gov.uk to get into national lottery funding programmes.

www.crimereduction.gov.uk for information and funding on crime reduction

www.can-online.org.uk is the website of Community Action Network, which supports and promotes 'social entrepreneurs' who develop new and innovative community projects.

www.bassac.org.uk Bassac 'aims to build stronger communities by supporting, advising and representing member organisations in key policy areas, information sharing and developing the multi-purpose approach'

There are many training programmes for residents interested in becoming involved. See for example www.traffordhall.com, www.tpas.org.uk, www.pep.org.uk, local councils of voluntary service www.vaoldham.co.uk & www.salfordcvs.co.uk, and the Home Office active learning programmes

The Tenant Empowerment Grant programme www.odpm.gov.uk/index.asp?id=1154068 may fund training and advice for local resident-led initiatives, especially for tenants interested in exercising their Right to Manage This programme will soon transfer to the Housing Corporation www.housingcorp.gov.uk

The BBC Action Network www.bbc.co.uk/dna/actionnetwork 'can help you change something in your local area, by:

- Putting you in touch with people who feel the same way you do so together you can get something done.
- Providing you with information and advice you'll need to help you change your local area for the better.'

During the course we refer to the idea of 'social capital.' For a good introduction to this subject, and the literature and ideas behind it, try 'Social Capital – A discussion paper' by the Government's Performance & Innovation unit: www.strategy.gov.uk/downloads/seminars/social_capital/socialcapital.pdf. The leading writer in the field is Professor Robert Putnam and his book 'Bowling Alone' is recommended.

The Young Foundation study on Neighbourhood Governance is called 'Seeing the wood for the Trees' available on www.youngfoundation.org.uk/wp-content/1Neighbourhoodarrangementsseeingwoodfortrees_03.pdf

Six models of neighbourhood governance

These 6 'models' are adapted from a list in the Young Foundation report 'Seeing the Wood for the Trees' (November 2005). This study seeks to open up a debate on the future of neighbourhood governance.

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1. Community advocacy (residents associations, etc)

Community Matters www.communitymatters.org.uk - the National Federation of Community Organisations

Tenant Participation Advisory Service www.tpas.org.uk

Local councils of voluntary service: www.salfordcvs.co.uk & www.vaoldham.co.uk

2. Community Forum

For a report on Newbiggin Hall see

www.nhh.no/geo/NEHOM/case_studies/uk.html

3. Community in Control

www.nftmo.com/ for information about tenant management

www.dta.org.uk for development trusts

www.communitiestakingcontrol.org for a range of many housing based examples

www.cch.coop for co-operative housing models

www.regenerate-uk.org - the Guide Neighbourhoods on this site include many good examples of control-based models.

4. Partnerships

See the SQW website for evaluations of the National Neighbourhood management pathfinders and the Wolverhampton NM pilot programmes:

www.sqw.co.uk/nme/reportdownloads.htm. For tips and self evaluation on partnerships, see www.lqpartnerships.com.

5. Area Committees

The Local Government Association www.lga.gov.uk has published reports on area working and delegation. The report 'Making Decisions Locally' (2004), based on a survey into area working, is available only as a 'hard' copy but a summary is on the LGA website. Gerry Stoker and his team's report on the working of council constitutions (including area working) is on

www.odpm.gov.uk/stellent/groups/odpm_localgov/documents/page/odpm_locgov_030248.pdf

6. Parish councils

National Association of Local Councils, www.nalc.gov.uk