

# Notes of Meeting

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## Chief Executives Management Board

**Monday 23rd February 2009**

**Lees Suite, Oldham Civic Centre, Oldham**

1pm – 3.00pm

**Attendance:**, Gail Richards, Clare Fish, Veronica Jackson, Nick Brown, Geoff Harris, Charlie Parker (chair), Tarifa Bagasrawalla (observer), Ian Kendall, Kath Thomas, Hugh Broadbent, John Eley (advisor), Alison Vaughan (notes), Michele Carr, Chris Sykes, Bruce Penhale

### 1 **Welcome and Apologies– Charlie Parker**

Apologies received from Caroline Ball (Chris Sykes substitute) and Lee Robinson

Charlie advised that the new Council Executive Directors would be attending from the next meeting.

### 2 **Minutes and Matters Arising**

item 1 - on agenda

item 2a – stretch targets still to be set

item 2b – completed

item 2c – on agenda

item 3a – completed

item 3b – revisit in agenda item 5 as part of Credit Crunch War Cabinet

item 4 – draft TOF to be circulated for comment

item 5 – on agenda

item 6 – completed

item 7 - programme of activity to be brought to future meeting

item 8 – Implications: regional Economic prosperity board established and a resource/investment approach implemented to create increased autonomy.

Charlie Parker to circulate further proposals after AGMA meeting this week and for further discussion at next meeting.

### 3 **Key Issues**

- Need to cross reference our discussions to the Place Shaping Board to ensure they are complimenting not duplicating
- Need clarity over the role of the Place Shaping Board as not met yet
- Look at the anticipated tensions over the summer and a community tension reporting item to be brought to the next meeting

### 4 **Developing Area Working – Bruce Penhale**

- Needs to be developed in the context of partnership working with SCS and LAA as a focus. We need a strategic 'local' approach
- Need clear accountability with reduced focus on governance but more change in the ground being achieved. Shouldn't just be an infrastructure change but real improvement

- Need power and responsibility at the neighbourhood level to make decisions and make change happen
- Should be an extension of the current AAT approach but taken down a level and more 'bottom up' with more community empowerment and involvement. Set targets and tasks to groups/schools and use this as a driver to take things forward. Need to ensure aren't 'Council knocking shops'
- A devolved operating model may take a number of stages to be achieved and a pilot in one area would be appropriate – do things we can do effectively first
- Cleaner Safer Greener primary focus as more easily managed at this level – can we integrate our approach and reduce duplication in delivery
- Need a lasting legacy to approaches, not just quick fixes
- Need rigorous analysis of the impact of what we've already tried to do – baseline impact and EIA to determine the difference we are making. Should also be a vehicle for moving best practice between areas
- Need clarity about what we are trying to achieve and a plan in place for each area to ensure customised to area/neighbourhood needs – issues over what are neighbourhoods and how many there are
- Can't replicate everything in each area and need to ensure VFM. Agreeing minimum standards is important to get things done when needed and different levels of area working needed depending on the activity/service and the area or need.
- Need to ensure the infrastructure takes account of and connects with area needs and partner plans as well as the day to day – potential for this to be done through neighbourhood 'Compacts' or service agreements
- This is part of Members agendas and therefore political dimension to be considered. The drive to move this forward is already there but need to ensure collateral benefits on the ground that make a sustained difference

### **Actions**

- A more focussed report to be brought to the next meeting – what, by when and by whom
- Need to speed up the timetable but full budget cycle to give time to align budgets needed – is a budget set aside to move to this approach
- Agree a pilot area – East Oldham? Feedback to inform full roll out
- LSP discussion paper produced to capture main points for radical change required.
- Key principals and messages developed to be used by partner organisations when communicating approach
- 3 key steps:
  - 1) agree a framework to operate
  - 2) what does it mean in terms of governance
  - 3) align resources – individually and collectively

### **5 Oldham's Response to the Economic Climate – Michele Carr**

- Focus needs to be how do we work differently not how we spend money
- More focus on intelligence from partner organisations perspectives. The key output will be providing information to the LSP to help them understand what's going on and this to be used to determine what mainstream change there needs to be
- Use this as a mechanism to lobby Government and to co-ordinate our response
- Need to communicate the good and bad to the public



- Need a focus on preventative agenda to ensure we address community cohesion. Need to learn from 2001 and previous mistakes and focus on the consequences of not putting interventions in place
- Should be preparing for the economic upturn as well – where do we want Oldham to be in the future and start planning now. Need a focus on the development of skills and training for the future
- Be aware that not always economic impacts but need to understand economic factors in this

#### **Actions**

- Elaine McClean (ED) included in membership from April
- Michele to discuss with GMP as to how they input into the economic dashboard and discuss their role with the Leader
- Need a mechanism to feed into Partnership Boards so they can take responsibility for the actions being put in place
- Partners need to feed intelligence into the CCWC via Michele
- Need a shared tactical response – 15 minute key issue sharing item on future agendas

#### **6 A timetable for the Future – John Eley**

- Need to look thematically and then what's underneath. What are the operational and topical issues ie LSC, BSF, well-being issues, etc
- This group to look at the operational not the strategic as this will be the role of the LSP Executive. Focus on the problem solving, challenge and how we hold to account
- How does the workplan link to the prospectus approach being developed
- What can we collectively do to address key operational issues
- Need to consider how we resource our workplan

#### **Actions:**

- John Eley to meet with Michele Carr and Clare Fish to initiate
- John Eley to develop an over-arching work programme for the LSP 'family and a topical workplan for this group for the next meeting
- Targets and stretch included to move us to the next level
- Partners advice JE of current 'big' issues and how they will affect is and impact across the Borough over the next 12 months

#### **7 Commissioning Progress report**

- How do we streamline what we've got already, collapse this and become more efficient - move from 5 work areas to the 3 LAA priority areas as a first step, rather than move to just one, to give ourselves time to make sure we don't lose anything
- LPSB should provide the over-arching challenge and commissioning group with a broader focus than just ABG
- Need to evaluate what's already been commissioned and understand what we already jointly commission. Need to map what's already there and identify what's not working
- Need to ensure our approach links to the Prospectuses that should be in place by May



**Actions**

- Develop a routemap of what we need to change to with clear milestones by the beginning of May
- Sub-group to be formed to take this forward – Veronica Jackson, Gail Richards, GMP and economic reps. OPST to arrange and co-ordinate
- Vision to come from prospectus approach
- Progress report to be submitted to next meeting

**8 Date of next meeting**

30<sup>th</sup> March 2009