

LAA Target Monitoring Report

Red	Critical - Way off target. Needs urgent attention
Amber	Changes identified - further work required to meet target
Green	Very Good Performance - direction of travel positive

Economy & Enterprise Block

Block Lead: Tom Flanagan

Indicator	Baseline Performance	LAA Targets			2006/07 Performance								2006/07 Performance Commentary	
		2006/07	2007/08	2008/09	Quarter 1 Target	Quarter 1 Actual	Quarter 2 Target	Quarter 2 Actual	Quarter 3 Target	Quarter 3 Actual	Quarter 4 Target	Quarter 4 Actual	Current Position (As at quarter 4)	Current Position (As at quarter 3)
<b>Outcome A - Improving enterprise, innovation and business growth</b>														
Increase number of business start-ups (LAA29)	Oldham - 36.3% Gtr Mcr - 49%	To be established Sept 2006	To be established early 2007	To be established early 2007				NO TARGET AGREED (have achieved 21 new)	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4, we have supported 80 new businesses so far	487 (100)	Beta model data still only available up to April 2006	<p><b>Responsibility - Jonathan Phillips</b>  <b>Comment on Performance:</b> Beta model data not available to assess overall performance, we will look at business rates data for the following year 2007/8 to ensure regular performance management.  <b>Risk Analysis:</b>  <b>Interventions Recommended:</b> Interventions will depend on the new business link service.  <b>Interventions/Projects Current:</b> Enterprise Factory, NES Programme, Outreach Programme, Loan Fund Manager</p>	<p><b>Responsibility - Jonathan Phillips</b>  <b>Comment on Performance:</b> Three projects commissioned to increase Oldham's business stock. An Outreach programme to seek out entrepreneurs from within deprived areas, Scholarship scheme and a dedicated loan fund manager to improve access to finance.  <b>Risk Analysis:</b> To be confirmed on March 8th, the next EIG meeting.  <b>Interventions Recommended:</b> There will be no more activity commissioned this financial year. Programme developed and being prioritised ready for the next financial year. March 8th meeting to agree what activity is to be commissioned for 2007/8.  <b>Interventions/Projects Current:</b> Enterprise Factory, NES Programme, Outreach Programme, Loan Fund Manager</p>
New business survival rate: after 1 year (LAA30) after 2 years (LAA31) after 3 years (LAA 32)	To be established Sept 2006	To be established Sept 2006	To be established early 2007	To be established early 2007				Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	37 (4)	Latest (2005) ONS VAT registrations per 10,000 working age population (mid-2005) for Oldham is 36.2 (GM is 44) so gap is narrowing.	<p><b>Responsibility - Jonathan Phillips</b>  <b>Comment on Performance:</b>  <b>Risk Analysis:</b>  <b>Interventions Recommended:</b> Interventions will depend on the new business link service.  <b>Interventions/Projects Current:</b> Oldham BEA; Loan Fund Manager, Single Business Account, Chamberlink.</p>	<p><b>Responsibility - Jonathan Phillips</b>  <b>Comment on Performance:</b> The focus for this indicator is to increase VAT registered businesses. By the increase and quality of business stock, will contribute to achieving this target. Activity which has a direct impact on this measure are - a single business account project and loan fund manager to improve access to finance, which have recently been commissioned.  <b>Risk Analysis:</b> To be confirmed on March 8th, the next EIG meeting.  <b>Interventions Recommended:</b> There will be no more activity commissioned this financial year. Programme developed and being prioritised ready for the next financial year. March 8th meeting to agree what activity is to be commissioned for 2007/8.  <b>Interventions/Projects Current:</b> Oldham BEA; Loan Fund Manager, Single Business Account, Chamberlink.</p>
Number of Social Enterprises where income earned is at least 50% of annual turnover (LAA33)	8	12	16	16			to be verified	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	12	12		<p><b>Responsibility - Jonathan Phillips</b>  <b>Comment on Performance:</b> Supported 40 new social enterprises..  <b>Risk Analysis:</b> Green.  <b>Interventions Recommended:</b> None  <b>Interventions/Projects Current:</b> Oldham Collective and Outreach programme.</p>	<p><b>Responsibility - Jonathan Phillips</b>  <b>Comment on Performance:</b> Supported 27 new social enterprises, auditing to be done before end of march 2007.  <b>Risk Analysis:</b> To be confirmed on March 8th, the next EIG meeting.  <b>Interventions Recommended:</b> None  <b>Interventions/Projects Current:</b> Oldham Collective and Outreach programme.</p>
Types of businesses by key sectors based on number employed in: a) Construction (LAA34) b) Creative Industries (LAA35)	C: 4186 CI : 3506	C - 6.5% CI - 4.5%	C - 6.6% CI - 4.7%	C - 6.7% CI - 4.9%	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	C - 6.5% CI - 4.5%	C- 6.2% CI- 4.5% (absolute numbers up to C- 5,048 CI- 3,644) ABI data for 2005	<p><b>Responsibility - Jonathan Phillips</b>  <b>Comment on Performance:</b> Increase in total business numbers construction increase from 4,186 to 5,048 and Creative Industries increased from 3,506 to 3,644.  <b>Risk Analysis:</b> Green - however ABI data is being reviewed.  <b>Interventions Recommended:</b> None  <b>Interventions/Projects Current:</b> J21; Ci1; Peshkar; The Next Level</p>	<p><b>Responsibility - Jonathan Phillips</b>  <b>Comment on Performance:</b>  <b>Risk Analysis:</b> To be confirmed on March 8th, the next EIG meeting.  <b>Interventions Recommended:</b> None  <b>Interventions/Projects Current:</b> J21; Ci1; Peshkar</p>
<b>Outcome B - Improve the skills and employability of the Boroughs residents</b>														
No. of FTE students entering UCO (LAA36)	600	688	911	1,081	Monitored Annually at Qtr 2	Monitored Annually at Qtr 2	688	687	Monitored Annually at Qtr 2	Monitored Annually at Qtr 2	Monitored Annually at Qtr 2	Monitored Annually at Qtr 2	<p><b>Responsibility - Jon Bloor</b>  <b>Comment on Performance:</b> 99.9% of target achieved. This has been a transitional year and has therefore performed very well against a challenging first year target (figure includes 10 overseas students)  <b>Risk Analysis:</b> Green  <b>Interventions Recommended:</b> None  <b>Interventions/Projects Current:</b> Highway to Higher Education</p>	<p><b>Responsibility - Jon Bloor</b>  <b>Comment on Performance:</b> 99.9% of target achieved. This has been a transitional year and has therefore performed very well against a challenging first year target (figure includes 10 overseas students)  <b>Risk Analysis:</b> Green - Although expansion of UCO may be severely impacted if the New West End does not secure funding  <b>Interventions Recommended:</b> None  <b>Interventions/Projects Current:</b> Highway to Higher Education</p>
Retention of cohort entering UCO at the end of each academic year (LAA37)	510	584	774	919	Data for this indicator will be reported in Qtr 2 2007/08								<p><b>Responsibility - Jon Bloor</b>  <b>Comment on Performance:</b>  <b>Risk Analysis:</b>  <b>Interventions Recommended:</b>  <b>Interventions/Projects Current:</b></p>	<p><b>Responsibility - Jon Bloor</b>  <b>Comment on Performance:</b>  <b>Risk Analysis:</b>  <b>Interventions Recommended:</b>  <b>Interventions/Projects Current:</b></p>
Progression of cohort entering UCO through to following academic year (LAA38)	480	550	729	864	Data for this indicator will be reported in Qtr 3 2007/08								<p><b>Responsibility - Jon Bloor</b>  <b>Comment on Performance:</b>  <b>Risk Analysis:</b>  <b>Interventions Recommended:</b>  <b>Interventions/Projects Current:</b></p>	<p><b>Responsibility - Jon Bloor</b>  <b>Comment on Performance:</b>  <b>Risk Analysis:</b>  <b>Interventions Recommended:</b>  <b>Interventions/Projects Current:</b></p>
The number of adults aged 16 or over achieving literacy, language, or numeracy qualifications at entry level 3, level 1 or level 2 (LAA39)	1,208	1208 (1268)	1306 (1366)	1306 (1367)	Data for this indicator will be reported in Qtr 1 2007/08								<p><b>Responsibility - Alison Wells</b>  <b>Comment on Performance:</b> NLDCF 06/07 projects all recruited participants for 'first rung' provision which should increase throughput progression to accredited delivery at the end of the projects. Awaiting confirmation from LSC of target achievement volumes to July 2006 - expected May 2007. Enrolment for 06/07 remains buoyant at The Oldham College and Lifelong Learning Services for achievement in July 2007.  <b>Risk Analysis:</b> Green  <b>Interventions Recommended:</b> Continued activity of projects identified in Q2 with increasing liaison with accredited deliverers.  <b>Interventions/Projects Current:</b> As Q2.</p>	<p><b>Responsibility - Alison Wells</b>  <b>Comment on Performance:</b> NLDCF 06/07 projects all recruited participants for 'first rung' provision which should increase throughput progression to accredited delivery at the end of the projects. Awaiting confirmation from LSC of target achievement volumes to July 2006 - expected May 2007. Enrolment for 06/07 remains buoyant at The Oldham College and Lifelong Learning Services for achievement in July 2007.  <b>Risk Analysis:</b> Green  <b>Interventions Recommended:</b> Continued activity of projects identified in Q2 with increasing liaison with accredited deliverers.  <b>Interventions/Projects Current:</b> As Q2.</p>
		LAA Targets			2006/07 Performance								2006/07 Performance Commentary	

Indicator	Baseline Performance	2006/07	2007/08	2008/09	Quarter 1 Target	Quarter 1 Actual	Quarter 2 Target	Quarter 2 Actual	Quarter 3 Target	Quarter 3 Actual	Quarter 4 Target	Quarter 4 Actual	Current Position (As at quarter 4)	Current Position (As at quarter 3)	
The number of learners achieving level 2 by the age 19 (LAA40)	1,963	2052 (2103)	2065 (2116)	2110 (2162)	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	2103	2187	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> First year target has been exceeded with 64% of learners achieving level 2 by 19. <b>Risk Analysis:</b> Green <b>Interventions Recommended:</b> Continuation of Junior University and Young Professional projects will continue to support the delivery of the target. <b>Interventions/Projects Current:</b> Junior University & Young Professionals projects	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> Validated data is not available until Q4. However improved GCSE results are expected to have an impact. <b>Risk Analysis:</b> Green-Amber <b>Interventions Recommended:</b> Continuation of Junior University and Young Professionals projects. <b>Interventions/Projects Current:</b> Junior University & Young Professionals projects	
	Stretch Target: 5b)	Increase the total number of learners achieving level 2 by the age of 19 from 6,227 to 6,381 (an increase of 154 people over the three years of the LAA)													
Percentage of learners achieving level 3 by the age of 19 (LAA41)	40.8%	43.5%	46.2%	48.5%	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	Monitored Annually at Qtr 4	43.5%	39%	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> Results below predicted uplift. It is anticipated that the uplift will begin this academic year following the success of level 2. <b>Risk Analysis:</b> Amber <b>Interventions Recommended:</b> Continuation of Junior University and Young Professionals projects. <b>Interventions/Projects Current:</b> Junior University & Young Professionals projects	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> Validated data is not available until Q4. However improved GCSE results are expected to have an impact. <b>Risk Analysis:</b> Green - Amber <b>Interventions Recommended:</b> Continuation of Junior University and Young Professionals projects. <b>Interventions/Projects Current:</b> Junior University & Young Professionals projects	
Percentage of 18-30 year olds participating in higher education (LAA42)	Baseline to be established in Year 1 when official data becomes available	To be set in Year 1	To be set in Year 1	To be set in Year 1	Reviewed as part of Refresh							<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> Target is being replaced as part of the refresh <b>Risk Analysis:</b> <b>Interventions Recommended:</b> <b>Interventions/Projects Current:</b>	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> Research commissioned. Data unavailable at local level. New mechanism being developed using 18 & 19 year olds move on data. <b>Risk Analysis:</b> N/A <b>Interventions Recommended:</b> Commission expansion of Connexions data collection process <b>Interventions/Projects Current:</b>		
<b>Outcome C - Reducing poverty and inequalities</b>															
Reducing worklessness amongst the working aged population (aged 16-59) of Oldham I) The number of people who have been claiming an incapacity benefit and living in one of the 7 priority wards helped by Oldham Partnership into sustained employment of at least 16 hours per week for 13 consecutive weeks or more (LAA43)	0	0 (75)	0 (86)	0 (99)	Data for this indicator will be reported in Qtr 4 06/07/ Qtr 1 07/08							75	0	<b>Responsibility - Alison Wells</b> <b>Comment on Performance:</b> The engagement via GP surgeries is now starting to show throughput volume with patients discussing options with JCP advisers. 18 individuals engaged with the IBW project are now making progress through the interventions with 1 into employment from the 1st Feb <b>Risk Analysis:</b> Amber <b>Interventions Recommended:</b> The Consortium partners are gaining confidence and the proposed change in lead organisation to Groundwork from 1/4/07 is perceived by all partners as likely to result in increased engagement. <b>Interventions/Projects Current:</b> Reviewing payment framework from 1/04/07 to allow more flexibility for individual innovation	<b>Responsibility - Alison Wells</b> <b>Comment on Performance:</b> IB activity contracted to Standguide and The Consortium ( H2O, TOC, Upturn, and Groundwork as partners) with regular monthly Steering Group meetings. Recruitment to Dec 06 has been slow with 15 participants to date. A Jobs Fair, specifically targeted at IB claimants scheduled for 19th Jan is expected to produce a substantial increase in participant volumes. Likewise the pre-recruitment training activity for Tesco's new store in Failsworth is expected to generate a significant volume of IB clients - 12 attended the first Open Day on 15th January <b>Risk Analysis:</b> Amber - red <b>Interventions Recommended:</b> Continued work with JCP to support IB client entry to the programme. <b>Interventions/Projects Current:</b> Tesco pre-recruitment initiative will increase IB claimant involvement and liaison with JCP personnel for future activities.
	Stretch Target: 6)	Increase the total number of people who have been claiming an incapacity benefit and living in one of the 7 priority wards helped by Oldham Partnership into sustained employment of at least 16 hours per week for 13 consecutive weeks from 0 to 260 (an increase of 260 people over the three years of the LAA)													
ii) The Borough average IB claimant rate (LAA44)	10.7% 13,545 IB claimants (Jan 06)	10.7%	10.6%	10.5%	10.7%	12.2%	10.7%	12.3%	10.7%	Data source being reviewed	10.7%	10.7% (13,570)	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> The IB claimant rate is now calculated by DWP. The 10.7% represents a slight increase since the "new baseline" was measured. This is to be expected due to the restructuring of the economy. However the increase is less than expected, due in part to increased IB provision. <b>Risk Analysis:</b> GREEN <b>Interventions Recommended:</b> The City Strategy will provide a key focus for improving IB Client interventions <b>Interventions/Projects Current:</b> Wide range of JCP contracts	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> The robustness of the data from Job Centre Plus data was raised in Qtr 1. As part of the refresh we are seeking to change the data source to DWP. This will require a change to baseline and targets. <b>Risk Analysis:</b> <b>Interventions Recommended:</b> <b>Interventions/Projects Current:</b>	
iii) The number of lone parents moving into employment (LAA45)	592 (Oct 05) 3,275 registered lone parents at Jan 06	3% increase (610)	3% increase (628)	3% increase (646)	Data for this indicator will be reported in Qtr 4 2006/07							18 YTD min (610)	3520 (245)	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> Development of a Lone Parent action plan has not been prioritised. It is anticipated that existing mainstream delivery plus pipeline projects (Tesco Regeneration Employment programme) will achieve LAA Target <b>Risk Analysis:</b> Amber <b>Interventions Recommended:</b> Issues remain over data availability <b>Interventions/Projects Current:</b> None	<b>Responsibility - Jon Bloor</b> <b>Comment on Performance:</b> Development of a Lone Parent action plan has not been prioritised. It is anticipated that existing mainstream delivery plus pipeline projects (Tesco Regeneration Employment programme) will achieve LAA Target <b>Risk Analysis:</b> <b>Interventions Recommended:</b> <b>Interventions/Projects Current:</b>
<b>Outcome D - Attracting investment to create quality modern floor space and new jobs</b>															
Creation of quality floor space and new jobs (LAA46)	2005/6 developments of 4 major investment sites underway	-	-	27,200 sq m of quality floor space created resulting in 885 new jobs%	70 jobs created	1 development underway	1 development underway	1 development this Qtr - total of 2 developments underway this year & 6038 sqm floorspace created	2 developments complete, 60 jobs and 1,858 sqm quality floorspace created.	2 developments the Qtr - total of 4 developments underway this year - in total 900 jobs created this year	2 developments complete, 220 jobs safeguarded, 4,180 sqm of quality floorspace created			<b>Responsibility - Louise Slater</b> <b>Comment on Performance:</b> All anticipated targets for 2006/7 achieved. <b>Risk Analysis:</b> There is a risk that one of the project that is due to complete in 2007/8 may slip to 2008/9 reducing outputs for 2007/8 by 30 jobs and 1,858 sqm of quality floorspace. <b>Interventions Recommended:</b> <b>Interventions/Projects Current:</b> 5 projects are expected to complete in 2007/8 that will create 780 jobs and 6,667 sqm of quality floorspace.	<b>Responsibility - Louise Slater</b> <b>Comment on Performance:</b> We are on track to create 6,038 sqm of quality floorspace by the end of quarter 4 2006/7. Two large projects have slipped and will now be complete in quarter 1 2007/8. Therefore, we are only going to achieve job creation figures of 350 for 2006/7. The outstanding 650 jobs will be rolled forward into 2007/8 and claimed at the end of quarter 1. <b>Risk Analysis:</b> 13 development projects are expected to start in 2007/8. However, due to the slippage of 5 projects it is likely that the expected outputs of 78,000 sqm of quality floorspace 2,490 jobs created will be achieved in 2008/9. <b>Interventions Recommended:</b> <b>Interventions/Projects Current:</b> see last quarter.