

One Oldham

Creating better life opportunities & a place where everyone is proud to belong

Review of progress and performance
November 2008



Oldham
Partnership

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To support this document, you can read details of all of the projects we have commissioned through Oldham's area-based grant at www.oldhampartnership.org.uk

Introduction

This report summarises the progress made by the Oldham Partnership in delivering its sustainable community strategy (2008-2020) and local area agreement (2008-2011), which received ministerial approval at the end of June 2008.

As one of the seventeen feasibility testing pilots for new model local area agreements and a round two local area agreement pilot, the Oldham Partnership has embraced the challenge laid down in Strong & Prosperous Communities. Collectively, we are ambitiously using the Sustainable Community Strategy and Local Area Agreement to synergise and revitalise our partnership approach to place-shaping and service delivery.

This report also incorporates our crosscutting ethos in utilising the local area agreement for improving partnership governance, reducing the overall bureaucratic burden and commissioning multi-agency service delivery. Significant areas of progress include:

1. Pooling, allocation and commissioning of the area based grant;
2. Production of a unique and compelling joint sustainable community strategy and local area agreement for the borough;
3. Building on the feasibility testing process to develop a new and more intelligent performance management framework for the local strategic partnership which prioritises the national indicator set and local indicators in a tiered structure;
4. A continued focus on the delivery of our 2006 LAA stretch targets;
5. Development of our governance framework to enable individual organisations to move from “co-operation to collaboration” and bend the mainstream to support the delivery of the sustainable community strategy and local area agreement. We have recently established a local public service board and chief executive management board to undertake this work at a strategic and operational level;
6. Agreement and rolling out of a new brand for the borough;
7. An increasingly cross-cutting and joined-up approach to resource allocation and service delivery; moving away from geographical and thematic allocations to linking allocations with a clear outcome focus, addressing causal issues and to performance needs and gaps;
8. Reacting to our ongoing economic restructuring and the emerging implications of the “credit crunch” and international banking crisis;

9. Responding to our growing environmental obligations on climatic change;

10. Developing our area working arrangements and pioneering new neighbourhood agreements;

11. Establishing a place shaping board within the LSP structure to align capital and revenue strategy and activity, and the inclusion of a significant capital investment programme within the sub regional action plan;

12. Working with the supporting people agenda to pool the resource within the ABG and ensure cross-cutting impacts of activity within this.

Summary of progress and self assessment

We feel that partnership working and place shaping the borough is rapidly developing and becoming increasingly dynamic and effective. The Oldham Partnership welcomes the introduction of the new model local area agreement, the area based grant, the national indicator set and comprehensive area assessment as a powerful set of mechanisms to join-up bureaucracy and service delivery and instigate transformational change. We would urge government to continue this rapid pace of change.

The progress that we have made has been recognised by external agencies. In 2006 and 2007 we were highly commended and short listed in the LSP category of the Local Government Chronicle awards. The Academy for Sustainable Communities also awarded the Oldham Partnership their 2007 Creating The Future Sustainable Communities award (cultural contribution).

We continue to actively work with other localities in sharing good practise and sit on a LGA national LAA advisory panel and a CLG action learning network on commissioning for LAA outcomes. Together with GONW we were invited by CLG to help shape the narrative for the new system of comprehensive area assessment. At the Manchester city region level, we continue to shape the multi area agreement and seek to influence major decisions such as the Transport Innovation Fund. Together with Rochdale Council and its local strategic partnership, we are continuing to articulate our position in the sub region and North West via the Oldham and Rochdale Economic and Skills Alliance (ORESAs).

Overall, 2008 has been a watershed year for the Oldham Partnership and we see 2009 as a year in which we will achieve a 'step-change' in joining up and improving our multi-agency service delivery and physical regeneration. We will also focus on place shielding the borough by seeking to rapidly identify and ameliorate the combined impact of our ongoing economic restructuring and the national economic downturn.

Shaping the process

The sustainable community strategy

Our new sustainable community strategy sets a 12-year transformational vision to redefine the borough as a high quality place in which to live, work and play. It organises the achievement of this vision through three themes (economic prosperity, safe and strong communities, health and well being) and four crosscutting issues (cohesion, community engagement, culture, and sustainability). The SCS recognises that addressing worklessness will be the underpinning priority and central challenge for the future prosperity and cohesion of the borough.

Obviously, we will re-emphasise the importance of worklessness and place shielding as part of our strategic response to the economic recession.

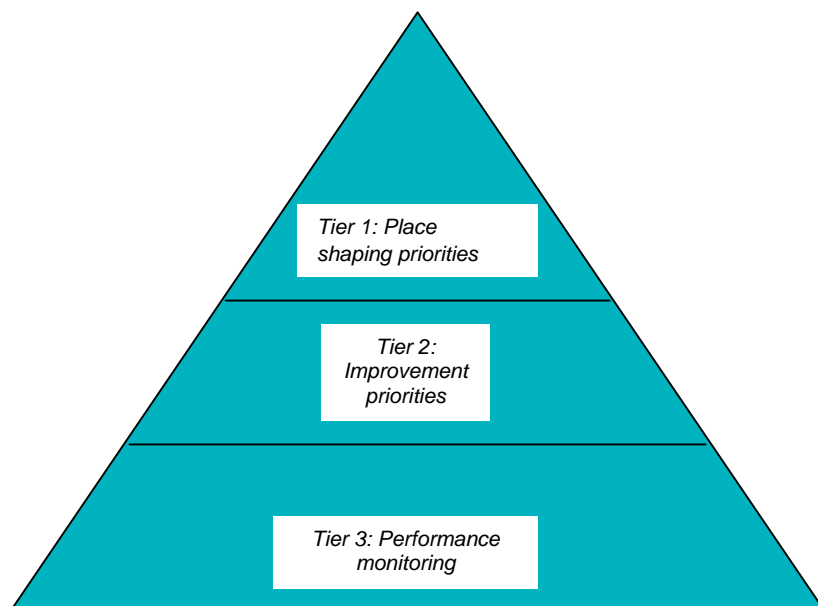
Future plans

We intend to utilise the LAA review as an opportunity to continue to refine and refresh our community strategy, as we believe that our strategic vision needs to accord with the latest intelligence to be vibrant. We intend to incorporate trajectory analysis of our tier one targets within the LAA so that we will know the levels of performance we will need to reach the national average and achieve our strategic goals.

We will discuss and develop our approach to place shielding through strengthening our focus on the economy, creating employment, developing the skills and educational base of our population.

The Local Area Agreement

Our local area agreement introduces a radical partnership approach to transformational change. The LAA comprises 213 indicators which have been prioritised in three tiers which allow the Oldham Partnership to focus on achieving strategic improvements and shaping the borough:



These indicators have been divided into the three sustainable community strategy and LAA themes of:

- a) safe and strong communities;
- b) economy and enterprise;
- c) health and well being

Our indicators are derived principally from the new national indicator set although we have added some local indicators to reflect local priorities. They are grouped as follows:

Tier 1 – 40 indicators of which 29 are Improvement Targets and 7 are local indicators;

Tier 2 – 94 indicators of which 9 are local indicators;

Tier 3 – 79 indicators.

Future plans

We intend to utilise the LAA refresh to renegotiate our targets as follows:

1. Existing stretch target on incapacity benefit claimants as government service provision has increased markedly since this was negotiated and the credit crunch is impacting on our ability to deliver due to a shrinking employment base and increasing competition for jobs;
2. Improvement targets NI 16, NI 116, NI 117, NI 151, NI 152, NI 153, NI 154, NI 171 and LI 13 to ensure that they are still ambitious and achievable in the context of the credit crunch, DWP commissioned activity etc.
3. The following targets for which baseline data becomes available in 2009: NI 7, NI 11, NI 15, NI 110.
4. Data for the 20 perception-based indicators collected by the Place Survey that also becomes available in 2009: NI 1, NI 2, NI 3, NI 4, NI 5, NI 6, NI 10, NI 17, NI 21, NI 22, NI 23, NI 27, NI 37, NI 41, NI 42, NI 119, NI 137, NI 138, NI 139, NI 140.

The area based grant

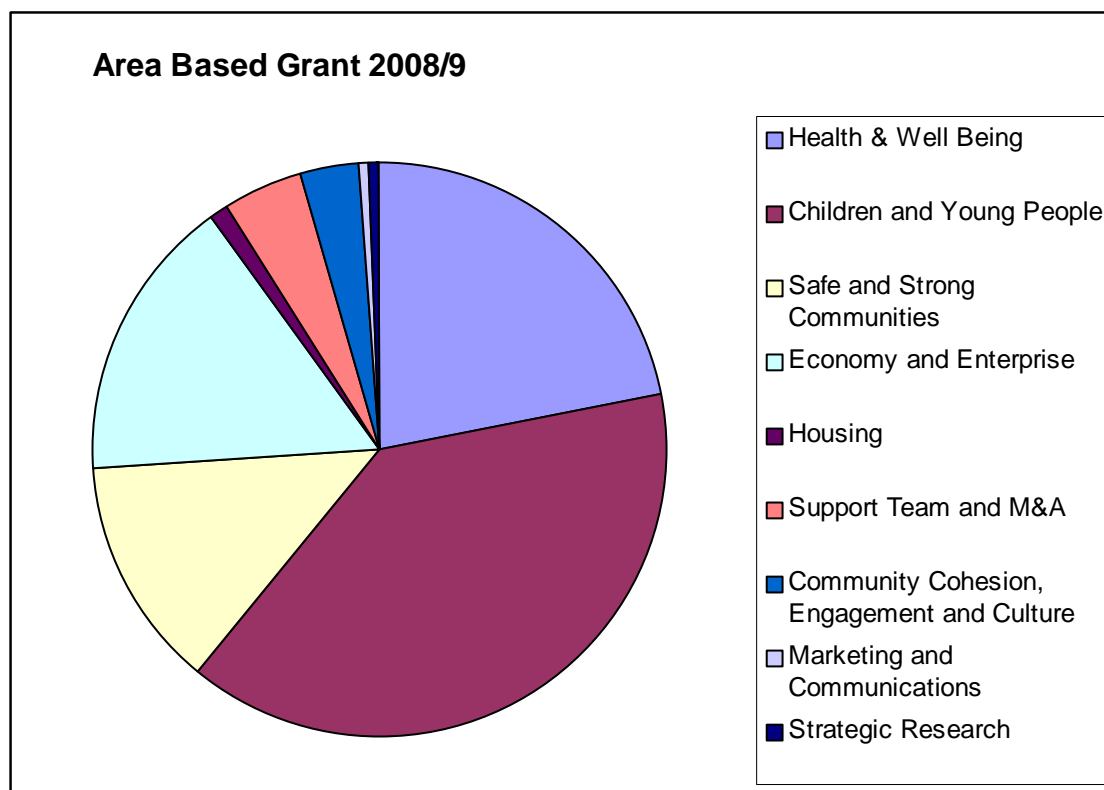
The Oldham Partnership has pooled forty-two funding pots within the area based grant for 2008/9. This funding has been allocated to our five delivery partnerships and also to the crosscutting activities of:

- a) partnership support infrastructure (includes management and administration of the area based grant);
- b) community cohesion, engagement and culture;
- c) marketing and communications;
- d) strategic research.

The area based grant currently totals £18,692,910 (this figure incorporates an over-profile and two aligned funding streams for management and administration). Aligned funding (ERDF and HMR) totals £39,175,317.

The ABG has been allocated within our partnership structure as follows:

Health and well being	£4,088,643
Children and young people	£7,266,938
Safe and strong communities	£2,438,519
Economic and enterprise	£3,053,702
Housing	£160,000
Partnership support team	£860,108
Community cohesion, engagement and culture	£635,000
Marketing and communications	£80,000
Strategic research	£110,000
TOTAL	£18,692,910



Central programme management of the area based grant is undertaken by the Oldham Partnership support unit which also undertakes a range of other functions such as strategy development, performance management, audit and evaluation, etc. The support unit also undertakes the accountable body, programme and performance management functions for HMR and ERDF.

Future plans

The Oldham Partnership is now refreshing its commissioning framework and will be undertaking the strategic resource allocations of the ABG for 2009/10 and 2010/11. In addition, we will be reviewing commissioned activity looking for potential areas for joined up working, efficiencies and improvements and to free up resources to direct to emerging priorities that will lead to transformational change. OMBC is seeking to pool the Priority Programme Fund for 2009/10 within the area based grant. We are also working towards pooling the supporting people programme within the ABG and merging the management and admin function within the partnership support team. Central to our discussions will be:

- a) responding to the economic situation through place shielding;
- b) flexibility to allocate resources against major crosscutting priorities;
- c) balancing existing service commitments and the need for longer term contractual arrangements to be put in place with service delivery organisations with points a) and b) above;

d) continuing to align capital and revenue expenditure to ensure social under-pinning beneath capital programmes and ensure long-term sustainability through co-ordinated financial planning.

Partnership governance

Partnership delivery of the area based grant is achieved via our five delivery partnerships and crosscutting partnership bodies which each produce an annual delivery plan against which multi-agency services are commissioned. We are also driving our partnership working through capital grants, public sector organisations and a local public service board. In Oldham, we intend to ensure that mainstream delivery and resources are utilised to support the delivery of our strategic blueprint. A schematic diagram of this emerging structure is included as appendix A.

Future plans

Partnership working has developed rapidly and it is timely to ensure that partnership structures, processes and decision making are robust. Therefore, we intend to commission an internal audit report which reviews partnership governance recommendations in (for example):

- a) representation (elected members, voluntary, community and faith sector representation);
- b) decision making and priority setting (is this shared as a partnership);
- c) commissioning processes (again is this undertaken as an open and inclusive partnership process against clear strategic priorities);
- d) removal of bureaucratic or service duplication and partnership rationalisation.

We may wish to involve Government Office for the North West, the Audit Commission, the North West Improvement and Efficiency Partnership, IDeA and others further in this work and will seek to discuss this topic during the LAA review and refresh.

Equality impact assessment (EIA)

Our strategic intent is to address inequalities across our society and this is reflected in our vision of “creating better life opportunities and a place where everyone is proud to belong”.

The LSP (with equality partners) is undertaking an initial assessment of the current LAA and commissioning process. This process commenced in November and will be completed by the end of December.

Future plans

We envisage two additional phases to our EIA which will:

- a) Learn from two North West Improvement and Efficiency Partnership funded pilots in Sefton and Cumbria which are seeking to disaggregate national indicators;
- b) Contribute to the refresh of the sustainable community strategy, LAA and Oldham Beyond.

We may wish to involve Government Office for the North West, the Audit Commission, the North West Improvement and Efficiency Partnership, IDeA and others further in this work and will seek to discuss this topic during the LAA review and refresh.

Commissioned programmes

Over 2007/8 the Oldham Partnership commissioned 118 programmes of multi agency delivery. We have refreshed the Oldham Partnership Commissioning Framework during 2008 and have shifted our focus to both commissioning from within blocks, across two or more blocks and crosscutting commissioning, with the ultimate aim of commissioning against outcomes

Numerous examples of our commissioned programmes are shown on our website www.oldhampartnership.org.uk.

Future plans

We intend to do more to publicise this activity both across organisations and with residents and elected members.

Strategic research

The Oldham Partnership strategic research working group is a multi-agency group that leads on the coordination of research activities in Oldham, and in commissioning research that informs strategic development and commissioning in Oldham.

The group held a conference on 18 November 2008 to engage a range of partners about emerging research priorities. Events such as this one are also used to enable to partners to shape the development of proposed research projects.

The working group commissions a comprehensive local information system: OldhamInfo (www.oldhaminfo.org). The group also leads on the annual publication of Oldham in Profile, which collates information from strategic needs assessments and supplies new intelligence.

Future plans

In 2008/09 the partnership will be commissioning research on the theme of low income/poverty/worklessness, which it is anticipated will inform Oldham's response to the current economic downturn and longer-term challenges relating to deprivation.

The working group is currently developing a proposal to establish a longitudinal survey that will inform the reshaping of services and the prevention agenda.

Marketing and communications

This year saw the development of a new brand for the partnership, council and borough itself. This is now being rolled out across the partnership and will help to communicate Oldham's many attributes, raise the borough's profile and provide a visual reminder of the high standard and collaborative nature of our services. In a particularly innovative move, the partnership executive allocated some area-based grant to raising the borough's profile, improving perceptions and supporting the brand.

The safe and strong communities block are currently developing a major social marketing campaign to tackle perceptions of crime and antisocial behaviour on behalf of the partnership.

The partnership continues to develop its internal communications. Our website www.oldhampartnership.org.uk remains an extremely well used resource. This year we have

supplemented it with a more informal blog written by the steering group chair Bill Edwards. Our extensive mailing list is used to regularly communicate partnership business and we host one-off events for our stakeholders to keep them up to date with local and regional priorities such as the Transport Innovation Fund and multi-area agreement.

Future plans

The area-based grant allocated to marketing and perceptions is funding an audit of how Oldham is currently marketing across the partnership and beyond, and the success of this to date. This piece of work is the first phase of a two-part piece of work to create a marketing strategy for Oldham to improve residents' pride in the borough and encourage tourists and inward investors.

The marketing Oldham commissioning group is also working up proposals to fund new signage to clearly mark Oldham's boundaries and create a greater sense of place.

Community engagement

An extensive public consultation informed the development of this local area agreement and sustainable community strategy and the partnership remains committed to engaging with residents. The partnership's steering group is largely made up of a varied cross-section of local residents and voluntary sector representatives and as such provides a very different perspective and an essential scrutiny function for the partnership. Co-optees from each area committee sit on the steering group, thus ensuring we hear voices from all of Oldham's communities.

This year we also put in place an elected member protocol to ensure that councillors from all parties are involved in all parts of our structure. In spring, we will host our annual public conference, and the website will be updated and refreshed in line with the partnership's spirit of openness and accessibility.

Future plans

We intend to develop a comprehensive programme of community engagement to disseminate, check and amend our refreshed sustainable community strategy and local area agreement in time for the refresh in Winter 2009. We will engage with Overview and Scrutiny in this work and will pay close attention to the relationship between the economic climate, perceptions, priorities and programmes of service delivery.

Working with the voluntary and community sector (VCS)

The partnership is committed to working with the borough's vibrant third sector and the borough's voluntary, community and faith partnership. As with elected members a written protocol guarantees VCS representation within the partnership's structures.

The new Oldham Compact is now in a consultation period which will end early next year. It contains three codes of practice to guide the relationship between the statutory and voluntary and community sector and proposes an important role for the partnership steering group in overseeing the implementation of the compact.

The potential of the VCS sector to deliver activities commissioned through area-based grant and other funds is acknowledged by the partnership and we will work with the VCS to improve their capacity to do this. Indeed, a piece of work commissioned through the current LAA to look at helping young people not in employment, education or training was only open to this sector in recognition of their particular skills in engaging with this group.

Partnership performance and risk management

The Oldham Partnership operates a robust web-based performance management framework which links performance and programme management (of the area based grant) and incorporates risk analysis at both indicator, thematic partnership and local strategic partnership scales. A review of the performance and programme management functions is currently underway to further align the functions.

This is supplemented by a partnership improvement plan which sets out the ongoing process improvements conducted by the Oldham Partnership support team.

Overview of performance

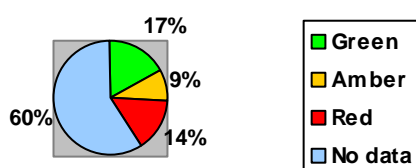
At this stage it is difficult to draw meaningful conclusions from our performance analysis due to the paucity of data within the national indicator set. However we can already track an impact in terms of crime and employment of the recession.

An overview of performance against each performance indicator in the LAA is shown in appendix C.

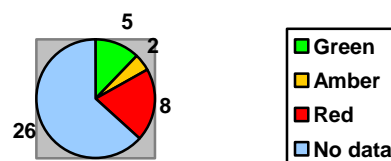
Overall analysis (including stretch targets)

Green: Very Good Performance	43 indicators	17.2%
Amber: Further Work required to meet Target	23 indicators	9.2%
Red: Need Urgent Attention	34 indicators	13.7%
Data Not Available	148 indicators	59.2%
Total	248 indicators	100%

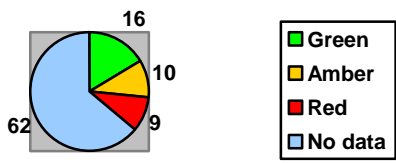
All indicators analysis



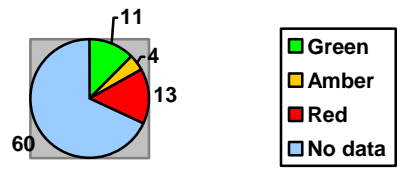
All Tier 1 indicators analysis



All Tier 2 indicators analysis



All Tier 3 indicators analysis

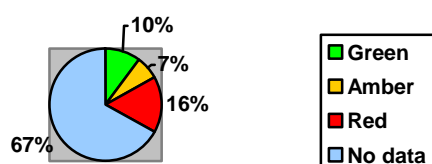


Thematic analysis of performance

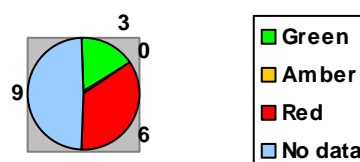
Economic prosperity

Green: Very Good Performance	9 indicators	10.2%
Amber: Further Work required to meet Target	6 indicators	6.8%
Red: Need Urgent Attention	14 indicators	15.9%
Data Not Available	59 indicators	67.0%
Total	88 indicators	100%

**Economic Prosperity analysis
All Indicators**



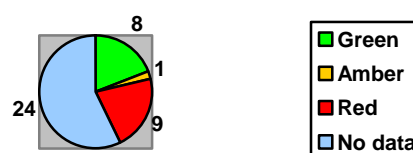
**Economic Prosperity Tier 1
indicators analysis**



**Economic Prosperity Tier 2
indicators analysis**



**Economic Prosperity Tier 3
indicators analysis**



Improvement and exceptional performance areas

Performance against the local indicator and stretch target relating to incapacity benefit and movement into sustained employment has been improving and we anticipate reaching and exceeding the initial 60% threshold target.

Against the tier 1 local indicator creation of quality floor space and new jobs, 66,029 square metres of new premises and 1,760 new jobs have been created. Oldham has already reached the Tier 1 target. This is been supported in 2008 by initiatives such as Plot 11 Broadway Business Park and new offices at Longley Street.

Declining performance areas

The level of engagement by young offenders in suitable education, employment or training (NI45, Tier 2) dropped by 1% in quarter 2.

Examples of interventions in the case of red, amber or declining performance indicators

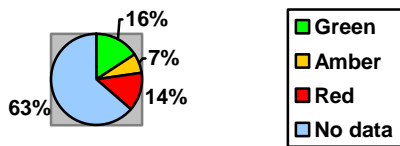
The Tier 1 local indicator and improvement target to increase the total business stock per 10,000 of the working age population is not currently forecast to achieve the 2008/09 target of 545 but has shown improvement (which is arguably good considering the current economic climate). Current activities/projects to support the achievement of this target include NWDA start-up contract and local start-up programmes, including Blue Orchid, The Enterprise Factory and The Enterprise Centre delivery.

The under-performing (although improving) indicator relating to incapacity benefit and movement into employment is being supported by work with the mainstream delivery partner, Shaw Trust, NDC partner and Work Solutions, and it is envisaged that Tesco (Huddersfield Road) will provide additional volume in quarter 4. Current activities/projects taking place include Get Oldham Back on Track 1&2 and the incapacity benefit into work project. With the current economic climate, it is unlikely that this target will be reached.

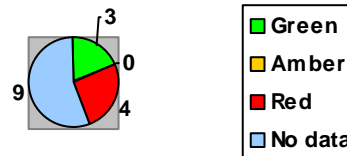
Safe and strong communities

Green: Very good performance	14 indicators	15.6%
Amber: Further work required to meet target	6 indicators	6.7%
Red: Need urgent attention	12 indicators	13.3%
Data not available	56 indicators	62.2%
Total	90 indicators	100%

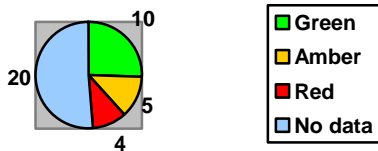
Safe and Strong Communities analysis: All indicators



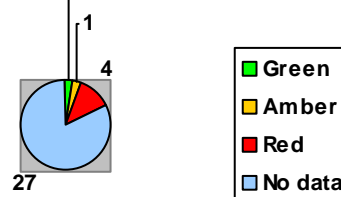
SSC Tier 1 indicators analysis



SSC Tier 2 indicators analysis



SSC Tier 3 indicators analysis



Improvement and exceptional performance areas

A further 57 properties were brought back into use between July and September making a total of 106 to date in 2008 against this Tier 1 indicator. In the third quarter, new approved powers (EDMO's and FCHO managing acquired properties) will be implemented.

Only 15 statutory cases of homelessness (Tier 1 indicator and stretch target) were recorded in the last 3 months, making a total of 61 for 2008/09 to date. Improved case management and use of preventative initiatives are being written into process maps in order to ensure that they are consistently applied. This is intended to ensure that the improved performance can be maintained. In addition, the newly revised homeless strategy action plan will be implemented over the next two years.

Declining performance areas

Performance against the serious violent crime rate target (NI15) declined between quarter 1 and 2. Performance also declined against the serious acquisitive crime rate target (NI16). Both are Tier 1 Improvement Targets.

Delays in construction have led to delays in the delivery of affordable homes (NI155), and performance against this tier 1 improvement target in Oldham has declined. Despite this, 14 properties (Lees House) have been completed ahead of schedule in quarter 2. In total however there have only been 20 new affordable homes built in 2008.

Performance in relation to the tier 3 indicator access to suitable accommodation for young offenders (NI46) has declined between quarter 1 and quarter 2 (with a 10% drop in access to suitable accommodation). However, the quarter 2 performance figure is only provisional at this stage – it is anticipated that the figure will improve significantly following completion of data clearing and verification processes.

Examples of interventions in the case of red, amber or declining performance indicators

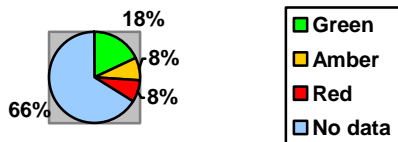
A number of projects are currently in train to improve performance against the serious acquisitive crime target (NI15). A business case has been approved to recruit a dedicated co-ordinator to manage the alcohol related crime agenda. Two independent domestic abuse advisors are to be recruited to support the domestic violence co-ordinator. A violent crime profile has been commissioned to assist in targeting resources.

Similarly, in related to the serious acquisitive crime target (NI16), a project tackling all serious acquisitive crime issues commences in October. This project will address enforcement, disruption and prevention activity.

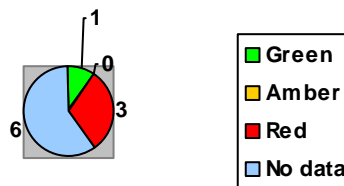
Health and well being

Green: Very good performance	9 indicators	18.0%
Amber: Further work required to meet target	4 indicators	8.0%
Red: Need urgent attention	4 indicators	8.0%
Data not available	33 indicators	66.0%
Total	50 indicators	100%

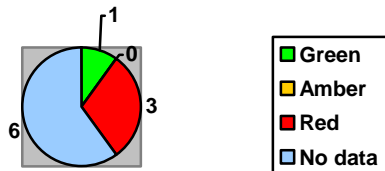
Health and Well Being analysis
All Indicators



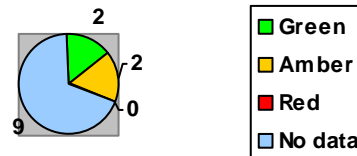
HWB Tier 1 indicators analysis



HWB Tier 1 indicators analysis



HWB Tier 3 indicators analysis



Improvement and exceptional performance areas

The improvement target for support people (all ages) to live independently through social services has already been reached by quarter 2 (a comprehensive 'systems analysis' is needed however to ensure that there are transparent audit trails and robust data sets). Progress against this indicator has been achieved through a considerable increase in the numbers receiving care managed services, particularly older people. Home care and in control provision backloading has been the contributory factor.

Although Oldham is currently 10% below the target to increase the number of social care users receiving self directed support (direct payments and individual budgets) (NI130, tier 1 improvement target), the numbers receiving self direct support continue to rise. Furthermore, the trajectories for this indicator were set prior to changes in Department of Health reporting criteria. These changes meant that some people who would previously have been counted within the figures could now be lost.

Declining performance areas

Performance against the improvement target NI135, carers receiving needs assessment or review and a specific carer's service, or advice and information, has declined between quarter 1 and quarter 2 from 10.4% to 8.8%.

Examples of interventions in the case of red, amber or declining performance indicators

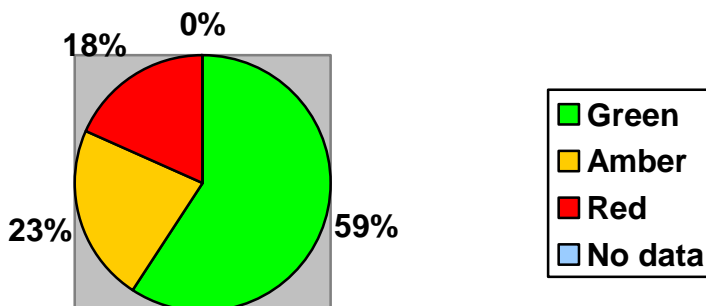
In the case of NI135, carers receiving needs assessment or review and a specific carer's services, or advice and information, the carers assessment develop group will reconvene to look into ways of improving the identification of carers and recording of assessment and services. A further 406 carers are required by the end of this year.

The Tier 2 target NI113a prevalence of chlamydia in under 25 years olds (screening) has remained static at 3.2% over quarter 1 and quarter 2. Bus advertising and awareness raising via radio are being used to address this.

Stretch targets

Green: Very good performance	13 indicators	59.1%
Amber: Further work required to meet target	5 indicators	22.7%
Red: Need urgent attention	4 indicators	18.2%
Data not available	0 indicators	0%
Total	22 indicators	100%

Stretch targets analysis



Improvement and exceptional performance areas

The following stretch targets are currently expected to achieve 100% of the associated reward grant:

- 3a (Culture)
- 3b (Culture)

- 1c (Street cleanliness)
- 2 (Dwelling fires)
- 9b (PE/Sports activity)
- 7a (Smoking – BME)
- 8a (Older people – at home)
- 8b (Older people – reduce placements)
- 5a (Basic skills)
- 5b (Level 2 attainment by age 19)
- 4 (Homelessness)

- 11a (Level 5 English)
- 11b (5 A*-C GCSE incl. English & maths)

11a and 11b moved from amber to green ratings in 2008-09.

Performance against the NEET target (12) has continued to improve and is being monitored closely.

Declining performance areas

Performance is declining against targets 10a (Level 2 Reading) and 10b (Level 2 Writing). The partnership is closely monitoring this trend.

Performance has remained static in recent quarters for indicators 9a (Healthy schools) and 10c (Level 4 English).

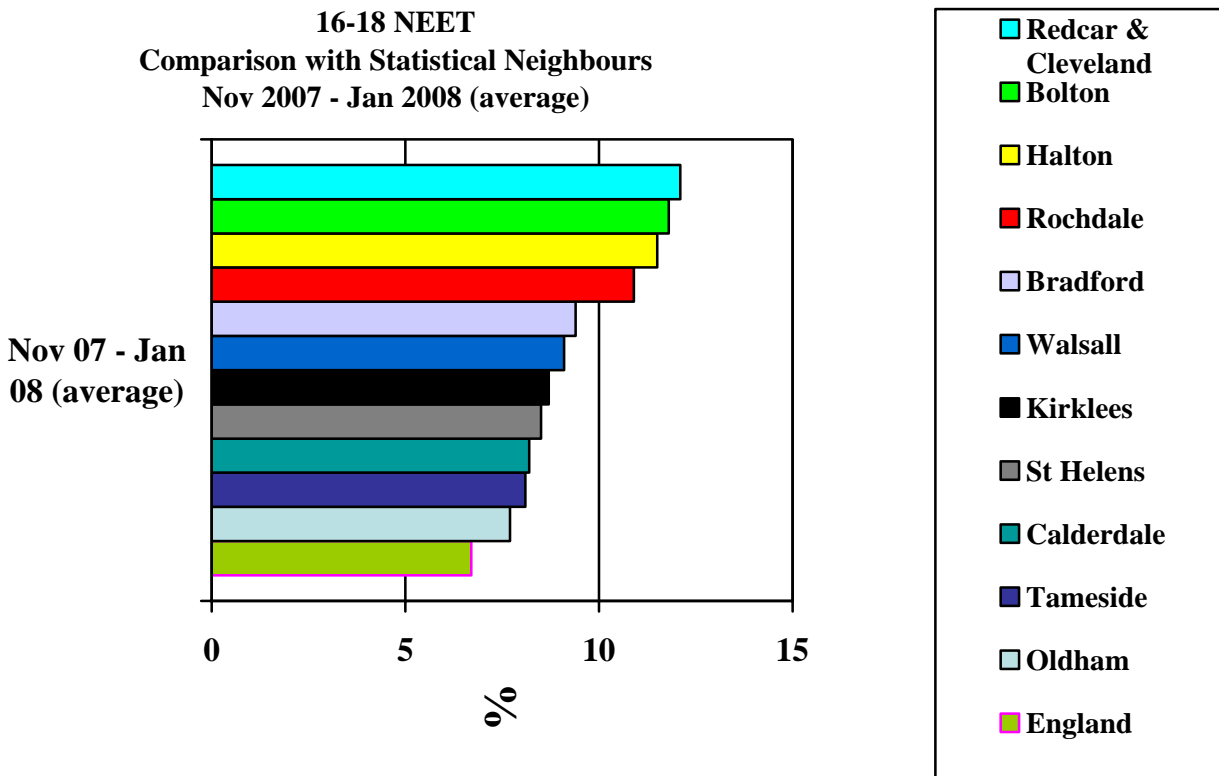
Examples of interventions in the case of red, amber or declining performance indicators

The following indicators are either expected to achieve 60-100% of reward grant (amber indicators) or no reward grant (red indicators):

- 1a (Comparator crime) AMBER
- 1b (Domestic burglaries) RED
- 9a Healthy schools AMBER
- 10a Level 2 Reading AMBER
- 10b Level 2 Writing AMBER
- 10c Level 4 English AMBER
- 12 NEET RED
- 7b Smoking – males 18-34 RED
- 6 IB claimants RED

See safe and strong communities above for examples of interventions taking place in Oldham to tackle comparator crime offences.

Oldham will not achieve stretch target 1b (domestic burglaries). However, a project tackling all serious acquisitive crime issues starts in October. This will address enforcement, disruption and prevention activity.



Although Oldham is under-performing against the NEET target, when looked at in the context of Oldham’s statistical neighbours, it can be seen that NEET rates in Oldham are considerably lower than in several other parts of the country.

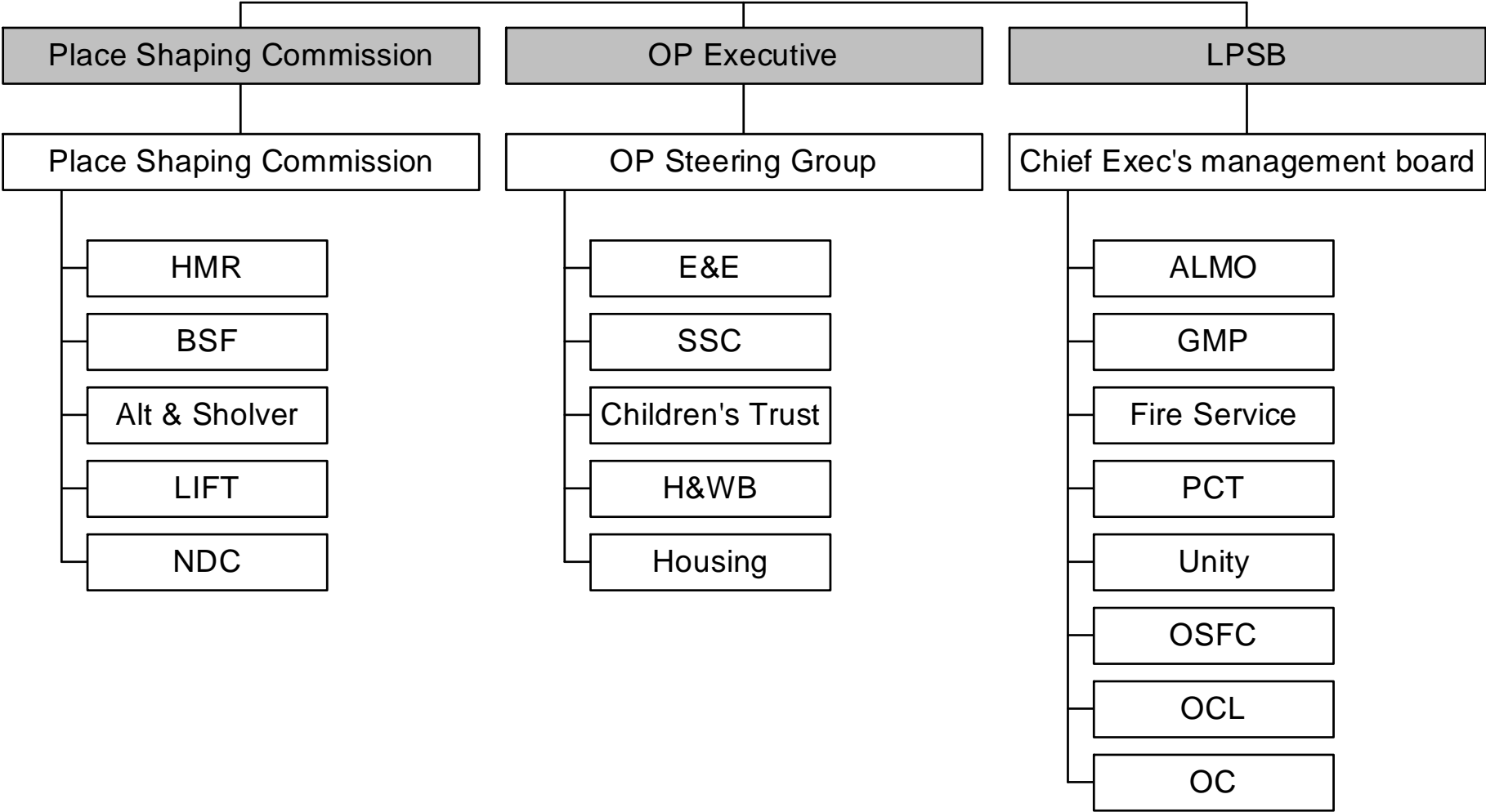
Oldham will not achieve stretch target 6 (IB claimants) but is anticipated to reach the 60% threshold target. There is a range of initiatives taking place in Oldham to tackle this issue (see Economic prosperity above).

Future plans

Our performance management framework has been developed to link into the Council’s Corvu performance management system. We will be seeking to develop a single system of performance management across the LSP with co-ordinated systems of Overview and

Scrutiny. In the longer term we will be urging the government to develop the national data hub to provide more functionality for localities so that we receive data more quickly and are given the opportunity to converge systems and reduce costs and double data entry.

Appendix A: Oldham Partnership Structure Schematic



Appendix C: LAA performance 2008-09

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
Economic Prosperity						
Tier 1						
NI75 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold)	40.3% (07/08)	44%		42.8%	N/A	
NI79 Achievement of a Level 2 qualification by the age of 19**	67%	71.9%	Not available	Not available	N/A	N/A
NI116 Proportion of children in poverty	24.9% (06/07)	24.3%	Not available	Not available	N/A	N/A
NI117 16 to 18 year olds who are not in education, training or employment (NEET)**	7.7%	5.8%	Not available	Not available	N/A	N/A
NI151 Overall employment rate*	69.3% (June 07)	70.2%	Not available	Not available	N/A	N/A
NI152 Working age people on out of work benefits**	16.1% (May 07)	15.6%	Not available	Not available	N/A	N/A
NI153 Working age people claiming out of work benefits in the worst performing neighbourhoods*	32.8% (May 07)	32%	Not available	Not available	N/A	N/A
NI163 Working age population qualified to at least Level 2 or higher**	61.6% (2006)	65.6%	Not available	Not available	N/A	N/A
NI165 Working age population qualified to at least Level 4 or higher*	20.5% (2006)	21.4%	Not available	Not available	N/A	N/A
NI171 VAT registration rate	30.5 (2006)	Not set	Not available	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI186 Per capita CO2 emissions in the LA area*	5.6 tonnes per capita (2005)	4%	Not available	Not available	N/A	N/A
Local indicator: Increase in total business stock per 10,000 Working Popn**	538	545	1.1.1	539		
Local indicator: Increase the total number of adults aged 16 or over achieving literacy, language or numeracy qualifications at entry level 3, level 1 or level 2 from 3,820 to 4,001 (an increase of 181 adults over the three years of the LAA)	1208	1306 (1367)	Not available	Not available	N/A	N/A
Local indicator: The number of people who have been claiming an incapacity benefit and living in one of the 7 priority wards helped by the Oldham Partnership into sustained employment of at least 16 hours per week for 13 consecutive weeks or more	0	260	25	50	Improving	
Local indicator: Creation of quality floor space and new jobs	27,200 sq m of quality floorspace and 885 new jobs created	27,200		66,029 sq m new premises 1,760 new jobs		
Tier 2						
NI45 Young offenders engagement in suitable education, employment or training	67% (07/08)	90%	80%	79%	Declining	
NI72 Achievement of at least 78 point across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication	40% (07/08)	48%		46%		

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
Language and Literacy						
NI73 Achievement at Level 4 or above in both English and Maths at Key Stage 2 (Threshold)	72%	74%		72.1%		
NI74 Achievement at Level 5 or above in English and Maths at Key Stage 3 (Threshold)	62%	68%		64.5%		
NI78 Achievement of 5 or more GCSE A*-C grades at GCSE and equivalent including GCSEs in English and Maths (Floor)	7 (07/08)	3		5	Declining	
NI80 Achievement of a Level 3 qualification by the age of 19	41.1%	42.9%	Not available	Not available	N/A	N/A
NI81 Inequality gap in the achievement of a Level 3 qualification by the age of 19	20.32 (05/06)	To be set	Not available	Not available	N/A	N/A
NI82 Inequality gap in the achievement of a Level 2 qualification by the age of 19	21.7 (05/06)	To be set	Not available	Not available	N/A	N/A
NI83 Achievement at Level 5 or above in Science at Key Stage 3	67%	74%		65.1%		
NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI85 Post-16 participation in physical sciences (A Level Physics, Chemistry or Maths)	Not available	To be set	Not available	Not available	N/A	N/A
NI90 Take up on 14-19 learning diplomas	Not available	To be set	Not available	Not available	N/A	N/A
NI91 Participation of 17 year olds in education or training	69.36 (2005)	To be set	Not available	Not available	N/A	N/A
NI92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	38.9 (07/08)	33.9%		36.6%	N/A	
NI93 Progression by 2 levels in English between Key Stage 1 and Key Stage 2	86.8%	89%	Not available	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI94 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	79%	82%	Not available	Not available	N/A	N/A
NI95 Progression by 2 levels in English between Key Stage 2 and Key Stage 3	24.6%	28%	Not available	Not available	N/A	N/A
NI96 Progression by 2 levels in English between Key Stage 1 and Key Stage 2	49.7%	55%	Not available	Not available	N/A	N/A
NI97 Progression by 2 levels in English between Key Stage 3 and Key Stage 4	51.4%	56%	Not available	Not available	N/A	N/A
NI98 Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4	24.2%	28%	Not available	Not available	N/A	N/A
NI99 Children in care reaching level 4 in English at Key Stage 2	30.8% (07/08)	56.5%	Not available	Not available	N/A	N/A
NI106 Young people from low income backgrounds progressing to higher education	Not available	To be set	Not available	Not available	N/A	N/A
NI150 Adults in contact with secondary mental health services in employment	13.5% (07/08)	0.16	Not available	Not available	N/A	N/A
NI161 Learners achieving a Level 1 qualification in literacy	69.3% (June 07)	70.2%	Not available	Not available	N/A	N/A
NI162 Learners achieving an Entry Level 3 qualification in numeracy	Not available	To be set	Not available	Not available	N/A	N/A
NI164 Working age population qualified to at least Level 3 or higher	40.87% (2006)	To be set	Not available	Not available	N/A	N/A
NI167 Congestion – average journey time per mile during the morning peak	4.83 (travel rate (min/mile)). Index 100	4.88 Index 101.00	Not available	Not available	N/A	N/A
NI170 Previously developed land that has been vacant or derelict for more than 5 years	0.14% (2006)	To be set	Not available	Not available	N/A	N/A
NI174 Skills gap in the current workforce reported by employers	16.8	To be set	16.8	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI175: Access to services and facilities by public transport, walking and cycling						
LTP1a: Percentage of households within 30 minutes access by public transport to a Category A interchange or Manchester City Centre by 08:45	83.6% (2005)	83.6%	Not available	Not available	N/A	N/A
LTP1b: Percentage of people in receipt of Jobseekers Allowance within 30 minutes access by public transport to a Category A interchange or Manchester City Centre by 08:00	90% (2005)	90%	Not available	Not available	N/A	N/A
NI176 Working age population with access to employment by public transport (and other specified modes)	89.5% (2005)	To be set	Not available	Not available	N/A	N/A
Tier 3						
NI13 Migrants English language skills and knowledge	Not available	To be set	Not available	Not available	N/A	N/A
NI76 Achievement at Level 4 or above in both English and Maths at KS2 (Floor)	5	10		12	N/A	
NI77 Achievement at Level 5 or above in both English and Maths at KS3 (Floor)	5	0		4	N/A	
NI84 Achievement of 2 or more A*-C grades in Science GCSEs or equivalent	41.7%	48%		39.2%	N/A	
NI88 Number of extended schools	50%	65%	50%	67%	Improving	
NI89 Number of schools in special measures	0	0	0		N/A	
NI102a Achievement gap between pupils eligible for free school meals and their peers achieving the extended level at Key Stage 2	23% (07/08)	22%		21.4%	N/A	
NI102b Achievement gap between pupils eligible for free school meals and their peers achieving the extended level at Key Stage 4	28.3%	27%		23.2%	N/A	

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI103a Special Educational Needs – statements issued within 26 weeks – excluding exception cases	100% (07/08)	100%	100%	100%	Static	
NI103b Special Educational Needs – statements issued within 26 weeks – including exception cases	99.2%	100%	88.9%	91.7%	Improving	
NI104 The Special Educational Needs (SEN)/non-Sen gap – achieving Key Stage 2 English and Maths threshold	Not available	To be set	Not available	Not available	N/A	N/A
NI105 The Special Educational Needs (SEN)/non-Sen gap – achieving 5 A*-C GCSE incl. English and Maths	31.3%	To be set	Not available	Not available	N/A	N/A
NI107a KS2 attainment for Black and Minority Ethnic Groups – White British	76% (07/08)	77%		77.9%	N/A	
NI107b KS2 attainment for Black and Minority Ethnic Groups – Pakistani	61% (07/08)	61%		57.2%	N/A	
NI107c KS2 attainment for Black and Minority Ethnic Groups – Bangladeshi	60% (07/08)	63%		60.3%	N/A	
NI107d KS2 attainment for Black and Minority Ethnic Groups – White & Black Caribbean	65%	73%		71.7%	N/A	
NI108a KS4 attainment for Black and Minority Ethnic Group – White British	43% (07/08)	49%		46.1%	N/A	
NI108b KS4 attainment for Black and Minority Ethnic Group – Pakistani	27% (07/08)	30%		29.8%	N/A	
NI108c KS4 attainment for Black and Minority Ethnic Group – Bangladeshi	30%	30%		31.6%	N/A	
NI108d KS4 attainment for Black and Minority Ethnic Group – White & Black Caribbean	33%	41%		29.4%	N/A	
NI118 Take up of formal childcare by low-income working families	Not available	To be set	Not available	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI146 Adults with learning disabilities in employment	5.2% (07/08)	6.5%	10.00%	10.4%	Improving	
NI157 Processing of planning applications as measured against targets for 'major', 'minor' and 'other application types	82.6%	To be set		74.93%	N/A	N/A
NI166 Average earnings of employees in the area	386.80 (06/07)	To be set	Not available	Not available	N/A	N/A
NI168 Principal roads where maintenance should be considered	36.9% (07/08)	To be set	Not available	Not available	N/A	N/A
NI169 Non-principal roads where maintenance should be considered	15	To be set	Not available	Not available	N/A	N/A
NI172 VAT registered businesses in the area showing growth	Not available	To be set	Not available	Not available	N/A	N/A
NI173 People falling out of work and on to incapacity benefits	Not available	To be set	Not available	Not available	N/A	N/A
NI177 Local bus passenger journeys originating in the authority area	Bus patronage 225 million journeys (index 100)	228 million journeys	Not available	Not available	N/A	N/A
	Metrolink patronage 18.6 million journeys (index 100)	19.5 million journeys	Not available	Not available	N/A	N/A
NI178 Bus services running on time	Not available	To be set	Not available	Not available	N/A	N/A
NI179 Value for money total net value of ongoing case-releasing value for money gains that have impacted since the start of the 2008-9	10,968,866 (06/07)	To be set	Not available	11,000,000	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
financial year						
NI180 Changes in Housing Benefit / Council Tax Benefit entitlements within the year	Not available	To be set	Not available	Not available	N/A	N/A
NI181 Time taken to process Housing Benefit / Council Tax Benefit new claims and change events	Not available	To be set	Not available	Not available	N/A	N/A
NI182 Satisfaction of businesses with local authority regulation services	Not available	To be set	Not available	Not available	N/A	N/A
NI183 Impact of local authority regulatory services on the fair trading environment	Not available	To be set	Not available	Not available	N/A	N/A
NI185 CO2 reduction from Local Authority operations	Fleet 482 tonnes CO2. Street lighting 4350 tonnes CO2. Street Lighting 4350 tonnes CO2. Fleet 173 tonnes CO2 (2003/04)	To be set	Not available	Not available	N/A	N/A
NI187 Tackling fuel poverty – people receiving income based benefits living in homes with a low energy efficiency rating	Not available	To be set	Not available	Not available	N/A	N/A
NI188 Adapting to climate change	As of 2008 1 (as per	To be set	Not available	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
	indicator definition)					
NI189 Flood and coastal erosion risk management	Not available	To be set	Not available	Not available	N/A	N/A
NI194 Level of air quality – reduction in Nox and primary PM10 emissions through local authority's estate and operations	Fleet 482 tonnes CO2. Street lighting 4350 tonnes CO2. Street Lighting 4350 tonnes CO2. Fleet 173 tonnes CO2 (2003/04)	To be set	Not available	Not available	N/A	N/A
NI197 Improved local biodiversity – active management of local sites	Not available	To be set	Not available	Not available	N/A	N/A
Safe and Strong Communities						
Tier 1						
NI1 % of people who believe people from different backgrounds get on well together in their local area*	52% (2008)	53%	Not available	Not available	N/A	N/A
NI5 Overall/general satisfaction with local area*	61% (2008)	62%	Not available	Not available	N/A	N/A
NI15 Serious violent crime rate*						
Serious wounding	165	164				

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
Murder	2	0				
Attempted murder	5	0				
Manslaughter	2	0				
Possess firearm with intent	1	0				
Totals	175	164	53	114	Declining	
Serious violent crime rate (per 1,000 population)	0.8	0.75	0.24	0.52	Declining	
NI16 Serious acquisitive crime rate*						
Domestic Burglary (includes aggravated)	2,101	1,951	405	934		
Robbery of business property	69	60	11	20		
Robbery of personal property	437	410	93	229		
Vehicle taking (includes aggravated)	999	975	227	490		
Theft from a vehicle	2,331	2,160	601	1,194		
Total	5,937	5,556	1,337	2,867	Declining	
Serious acquisitive crime rate	27.2	25.3	6.09	13.06	Declining	
NI17 Perceptions of anti-social behaviour*	30% (2008)	28%	Not available	Not available	N/A	N/A
NI49 Number of primary fires and related fatalities and non-fatal casualties, excluding precautionary checks*	1,021	790	170	176	Declining	
No. of primary fires/population *100						
NI87 Secondary school persistent absence rate	6.7% (07/08)	6.3%		6.6%	N/A	
NI110 Young people's participation in positive activities*	Not available	To be set	Not available	Not available	N/A	N/A
NI155 Number of affordable homes delivered (gross)*	95 (06/07)	147 – Broken down. S106 = 13 HA = 61	6	20	Declining	

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
		PF12 = 73 PF14 = 0				
NI192 Household waste recycled and composted*	25%	30%	Not available	Not available	N/A	N/A
NI195 Improved street and environment cleanliness (levels of graffiti, litter, detritus and fly-posting)*						
Litter	10%	10%	Not available	Not available	N/A	N/A
Detritus	20%	15%	Not available	Not available	N/A	N/A
Graffiti	3%	3%	Not available	Not available	N/A	N/A
Fly-posting	0%	0%	Not available	Not available	N/A	N/A
Local indicator: Bringing new homes in use: The number of dwellings that are returned into occupation (LAA25d) (This incorporates LA and private dwellings)	29 (06/07) / 104 (07/08)	120	49	106	Improving	
Local indicator: Level of homelessness: reduce levels of homelessness acceptances (LAA24)	652 (06/07) / 478 (07/08)	550	46	61	Improving	
Tier 2						
NI2 % of people who feel that they belong to their neighbourhood	64% (2008)	65%	Not available	Not available	N/A	N/A
NI4 % of people who feel they can influence decisions in their locality	28%	29%	Not available	Not available	N/A	N/A
NI6 Participations in regular volunteering	57%	58%	Not available	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI7 Environment for a thriving third sector	Not available	To be set	Not available	Not available	N/A	N/A
NI11 Engagement in the arts	Not available	To be set	Not available	Not available	N/A	N/A
NI19 Rate of proven re-offending	Not available	To be set	Not available	19%	N/A	N/A
NI23 Perceptions that people in the area treat one another with respect and dignity	53% (2008)	To be set	Not available	Not available	N/A	N/A
NI26 Specialist support to victims of a serious sexual offence	Not available	To be set	Not available	Not available	N/A	N/A
NI27 Understanding of local concerns about anti-social behaviour and crime by the local council and police	Not available	To be set	Not available	Not available	N/A	N/A
NI35 Building resilience to violent extremism	8.07% (06/07)	To be set	Not available	Not available	N/A	N/A
NI43 Young people within the Youth Justice System receiving a conviction in court who are sentenced to custody	8.07% (06/07)	5%	6.9%	6.6%	Improving	
NI59 Initial assessments for children's social care carried out within 7 working days of referral	83.9% (07/08)	85%	92.5%	95.3%	Improving	
NI60 Core assessments for children's social care that were carried out within 35 working days of their commencement	85.4%	85.0%	94.3%	99.5%	Improving	
NI61 Stability of looked after children adopted following an agency decision that the child should be placed for adoption	68.2% (07/08)	75%	59.3%	71.4%	Improving	
NI62 Stability of placements of looked after children: number of moves	8% (07/08)	7.5%	7.3%	7.2%	Improving	
NI65 Children becoming the subject of a Child Protection Plan for a second of subsequent time	8.9% (07/08)	10%-15%	5.3%	5.7%	Declining	

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI66 Looked after children cases which were reviewed within required timescales	94.5%	96%	98.1%	95.8%	Declining	
NI68 Referrals to children's social care going on to initial assessment	55%	60%	59.8%	62.7%	Improving	
NI69 Children who have experienced bullying	Not available	25%	Not available	Not available	N/A	N/A
NI86 Secondary schools judged as having good or outstanding standards of behaviour	33% (07/08)	47%	47%	47%	Static	
NI 99 Children in care reaching level 4 in English at Key Stage 2	30.8%	56.5%	Not available	Not available	N/A	N/A
NI100 Children in care reaching level 4 in Maths at Key Stage 2	23.1% (07/08)	56.5%	Not available	Not available	N/A	N/A
NI101 Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)	7%	8.3%	Not available	5%	N/A	
NI111 First time entrants to the Youth Justice System (aged 10-17)	403	392	102	81	Improving	
NI114 Rate of permanent exclusions from school	0.18% (07/08)	0.15%	0.16%	0.24%	Declining	
NI138 Satisfaction of people over 65 with both home and neighbourhood	70% (2008)	71%	Not available	Not available	N/A	N/A
NI140 Fair treatment by local services	Not available	To be set	Not available	Not available	N/A	N/A
NI148 Care leavers in employment, education and training	46.4% (07/08)	55%	25%	50%	Improving	
NI154 Net additional homes provided	315 (06/07) / 399 (07/08)	At least 289 per year	92	125	Improving	

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI158 % decent council homes	22% (06/07) / 22% (07/08)	18%	Not available	Not available	N/A	N/A
NI159 Supply of ready to develop housing sites	144% (07/08)	100% at least		144%	N/A	
NI191 Residual household waste per head	322.77 (06/07)	690kg	Not available	Not available	N/A	N/A
NI196 Improved street and environmental cleanliness fly-tipping	2.00 (05/06)	To be set	Not available	Not available	N/A	N/A
Local indicator: The total proportion of private sector properties that were non-decent at the beginning of the year (LA23)	Not available	27%	Not available	Not available	N/A	N/A
Local indicator: Increase numbers of cases where housing advice prevents homelessness (BVPI213)	871 (9 per 1000 households) (07/08)	9 per 1000 households (900 cases)	3 per 1000 households (245 cases)	5 per 1000 households (440 cases)	Improving	
Local indicator: Reduce numbers of households placed in B&B (LAA26)	231 (07/08)	200	42	42	Static	
Local indicator: External refurbishments to pre-determined standards e.g. facelifts (LAA101)	8 (07/08)	592	44			
Local indicator: Provide a reasonable degree of thermal comfort: private sector housing SAP rating (LAA25c)	55 (07/08)	56	Not available	Not available	N/A	N/A
Local indicator: Number of properties added to the stock which have 3+ bedrooms in the HMR area (LAA111)	54% (06/07)	70%	23 (79%)	26 (74%)	Declining	
Tier 3						
NI3 Civic participation in the local area	Not available	To be set	Not available	Not available	N/A	N/A
NI9 Use of public libraries	Not	16.1%	Not	Not	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
	available		available	available		
NI10 Visits to museums or galleries	Not available	30%	Not available	Not available	N/A	N/A
NI12 Refused and deferred Houses in Multiple Occupation (HMO) license applications leading to immigration enforcement activity	Not available	To be set	Not available	0	N/A	N/A
NI14 Avoidable contact: The average number, of customer contacts per received customer request	Not available	To be set	Not available	Not available	N/A	N/A
NI18 Adult re-offending rates for those under probation supervision	Not available	To be set	Not available	Not available	N/A	N/A
NI20 Assault with injury crime rate						
Actual bodily harm and other injury	1,643	1,568				
Racially or religiously aggravated	29	26				
Totals	1672	1,594	419	855	Declining	
No. of assaults with less serious injury / total population x1000	7.6	7.3	1.91	3.89	Declining	
NI21 Dealing with local concerns about anti-social behaviour and crime by the local council and police	Council: 17%; Police 27% (2008)	To be set	Not available	Not available	N/A	N/A
NI22 Perceptions of parents taking responsibility for the behaviour of their children in the area	66% (2008)	65%	Not available	Not available	N/A	N/A
NI24 Satisfaction with way the police and local council dealt with anti-social behaviour	INDICATOR DELETED					
NI25 Perceptions of parents taking responsibility for the behaviour of their children in the area	INDICATOR DELETED					
NI28 Serious knife crime rate	Not available	To be set	Not available	Not available	N/A	N/A
NI29 Gun crime rate	Not	To be set	Not	Not	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
	available		available	available		
NI30 Re-offending rate of prolific and priority offenders	Not available	To be set	Not available	Not available	N/A	N/A
NI31 Re-offending rate of registered sex offenders	INDICATOR DELETED					
NI32 Repeat incidents of domestic violence	Not available	To be set	Not available	Not available	N/A	N/A
NI33 Arson incidents	Not available	To be set	Not available	Not available	N/A	N/A
NI34 Domestic violence – murder	Not available	To be set	Not available	Not available	N/A	N/A
NI36 Protection against terrorist attacks	Not available	To be set	Not available	Not available	N/A	N/A
NI37 Awareness of civil protection arrangements in the local area	Not available	To be set	Not available	Not available	N/A	N/A
NI38 Drug related (Class A) offending rate	Not available	To be set	Not available	Not available	N/A	N/A
NI41 Perceptions of drunk and rowdy behaviour as a problem	35% (2008)	34%	Not available	Not available	N/A	N/A
NI42 Perceptions of drug use or drug dealing as a problem	46% (2008)	45%	Not available	Not available	N/A	N/A
NI44 Ethnic composition of offenders on Youth Justice System disposals	Minus 4.32%	To be set	Not available	Not available	N/A	N/A
NI46 Young offenders access to suitable accommodations	95% (07/08)	100%	91%	81%	Declining	
NI47 People killed or seriously injured in road traffic accidents	78.6 (based on 05/06, 06/07, 07/08)	To be set	Not available	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI48 Children killed or seriously injured in road traffic accidents	23.3 (based on 05/06, 06/07, 07/08)	To be set	Not available	Not available	N/A	N/A
NI63 Stability of placements of looked after children: length of placements	71.2% (07/08)	72%	68.3%	64.9%	Declining	
NI64 Child protection plans lasting 2 years or more	0%	0%	0.6%	0.6%	Static	
NI67 Child protection cases which were reviewed within required timescales	97.5%	100%	100%	100%	Static	
NI143 Offenders under probation supervision living in settled and suitable accommodation at the end of their order of license	80% (06/07)	70%	76%	Not available	N/A	N/A
NI144 Offenders under probation supervision in employment at the end of their order of license	31% (06/07)	40%	36%	Not available	N/A	N/A
NI156 Number of households living in Temporary Accommodation	38 (07/08)	34	Not available	Not available	N/A	N/A
NI160 Local Authority tenants' satisfaction with landlords services	73% (uplifted to 89.00% for levels of deprivation)	80%	Not available	Not available	N/A	N/A
NI193 Municipal waste land filled	Not available	82%	Not available	Not available	N/A	N/A
Health and Well Being						
Tier 1						
NI39 Alcohol harm related hospital admission rates*	1,705 (06/07)	1,904	Not available	Not available	N/A	N/A
NI120 All-age all cause mortality rate*	Males – 859 Females –	Males – 810	Not available	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
	644	Females – 555				
NI121 Mortality rate from all circulatory diseases at ages under 75*	128.39	109.05	Not available	Not available	N/A	N/A
NI122 Mortality from all cancers at ages under 75*	132.86	129.19	Not available	Not available	N/A	N/A
NI123 Stopping Smoking: rate of self-reported 4-week smoking quitters per 100,000 population aged 16 or over*	1057 (04/05-06/07)	3,505	205	Not available	N/A	
NI128 User reported measure of respect and dignity in their treatment*	Not available	To be set	Not available	Not available	N/A	N/A
NI130 Social care clients receiving Self Directed Support (Direct Payments and Individual Budgets)*	106 (06/07)	1,288	704	839	Improving	
NI135 Carers receiving needs assessment or review and a specific carer's service, or advice and information*	10.6% (07/08)	15.0%	10.4%	8.8%	Declining	
NI136 People supported to live independently through social services (all ages)*	2,803 (06/07)	3,311	3,035	3,312	Improving	
Local indicator: Patient reported measure of quality of overall experience during treatment	Not available	13%	Not available	Not available	N/A	N/A
Tier 2						
NI8 Adult participation in sport	21.86% (06/07)	To be set	Not available	Not available	N/A	N/A
NI40 Drug users in effective treatment	812 (07/08)	828	Not available	Not available	N/A	N/A
NI50 Emotional health of a child	Not available	To be set	Not available	Not available	N/A	N/A
NI51 Effectiveness of child and adolescent mental health (CAMHs) services		13	13	13	Static	

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI52 Take up of school lunches	Not available	13%	Not available	Not available	N/A	N/A
NI53 Prevalence of breastfeeding at 6-8 weeks from birth	Not available	44.3%	49.0%	69.8%	Improving	
NI54 Services for disabled children	Not available	To be set	Not available	Not available	N/A	N/A
NI55 Obesity among primary school age children in Reception year	9.4%	10%	Not available	Not available	N/A	N/A
NI56 Obesity among primary school children in Year 6*	16.2% (07/08)	16.2%	Not available	Not available	N/A	N/A
NI57 Children and young people's participation in high-quality PE and sport	Not available	To be set	Not available	Not available	N/A	N/A
NI58 Emotional and behavioural health of children in care	Not available	10%	Not available	Not available	N/A	N/A
NI70 Hospital admissions caused by unintentional and deliberate injuries to children and young people	1.5	1.3		1.3	N/A	
NI112 Under 18 conception rate	Minus 32.8% (07/08)	Minus 38.1%	Not available	Not available	N/A	N/A
NI113a Prevalence of Chlamydia in under 25 year olds (screening)		17%	3.2%	3.2%	Static	
NI113b Prevalence of Chlamydia under 25 year olds (diagnosis)		10%	11%	10%	Improving	
NI124 People with a long-term condition supported to be independent and in control of their condition	Not available	To be set	Not available	Not available	N/A	N/A
NI125 Achieving independence for older people through rehabilitation/intermediate care		70%		79.4%	N/A	
NI126 Early access for women to maternity	Not	70%	Not	Not	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
services	available		available	available		
NI129 End of life access to palliative care enabling people to choose to die at home	Not available	To be set	Not available	Not available	N/A	N/A
NI131 Delayed transfers of care from hospitals		1.2	10.0	8.8	Improving	
NI134 The number of emergency bed days per head of weighted population	0.59 (05/06)	To be set	Not available	Not available	N/A	N/A
NI141 Number of vulnerable people achieving independent living	79.7% (07/08)	79%	72.8%	Not available	N/A	
NI142 Number of vulnerable people who are supported to maintain independent living	98.1% (07/08)	98%	98.6%	Not available	N/A	
NI145 Adults with learning disabilities in settled accommodation	Not available	To be set	Not available	Not available	N/A	N/A
NI149 Adults in contact with secondary mental health services in settled accommodation	Not available	To be set	Not available	Not available	N/A	N/A
Local indicator: Decayed missing and filled teeth in five year olds	Not available	To be set	Not available	Not available	N/A	N/A
Local indicator: Episodes for children aged 0-4 and 5-9 years who are admitted to hospital for dental extraction (surgical or simple extraction)		To be set	24		N/A	N/A
Tier 3						
NI71 Children who have run away from home/care overnight	Not available	To be set	Not available	Not available	N/A	N/A
NI109 Number of Start Children Centres	82% (07/08)	82%	82%	82%	Static	
NI115 Substance misuse by young people	13.5% (07/08)	To be set	Not available	Not available	N/A	N/A
NI119 Self-reported measure of people's overall health and well-being	Not available	To be set	Not available	Not available	N/A	N/A
NI127 Self-reported experience of social care users	Not available	To be set	Not available	Not available	N/A	N/A

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
NI132 Timeliness of social care assessments	75.2% (07/08)	77%	69.4%	82.9%	Improving	
NI133 Timeliness of social care packages	93.5% (07/08)	94%	90.9%	90.2%	Declining	
NI137 Healthy life expectancy at age 65	Not available	To be set	Not available	Not available	N/A	N/A
NI139 People over 65 who say that they receive the information, assistance and support needed to exercise choice and control to live independently	Not available	To be set	Not available	Not available	N/A	N/A
NI147 Care leavers in suitable accommodation	85.7% (07/08)	95%	87.5%		N/A	
NI184 Food establishments in the area which are broadly compliant with food hygiene law	Not available	To be set	Not available	Not available	N/A	N/A
NI190 Achievement in meeting standards for the control system for animal health	Not available	To be set	Not available	Not available	N/A	N/A
NI198 Children travelling to school – mode of travel usually used	Car=30.4% (07/08)	29.7%	Not available	Not available	N/A	N/A
Stretch targets						
1a: Reduce the total number of Comparator Crime offences (excluding domestic burglaries) from 39,422 to 38,534 (a reduction of 888 offences over the three years of the LAA)						
1b: Reduce the total number of domestic burglaries from 5,653 to 5,345 (a reduction of 308 burglaries over the three years of the LAA)						
1c: Reduce the percentage of streetscapes falling below Grade B standard of cleanliness from 15% in 2008/9 to 13% in 2008/09 (an improvement of 2% in the third year of the Local Area Agreement)						
2: Reduce the total number of accidental domestic dwelling fires from 963 to 930 (a reduction of 33 few accidental domestic fires over the three years of the LAA)						
3a: Increase the total number of adults (aged 16 and above) participating in performing and visual arts activity from an additional 626 people to 14,062 (an increase of 13,436 additional people over the three years of the LAA)						

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
3b:	Increase the total number of adults (aged 16 and above) from Black & Minority Ethnic Group participating in performing and visual arts activity from an additional 88 people to 2,023 (an increase of 1,935 additional people over the three years of the LAA)					
4:	Reduce the total number of homelessness acceptances from 2,310 to 2,050 (a reduction of 260 acceptances over the three years of the LAA)					
5a:	Increase the total number of adults aged 16 or over achieving literacy, language, or numeracy qualifications at entry level 3, level 1 or level 2 from 3,820 to 4,001 (an increase of 181 adults over the three years of the LAA)					
5b:	Increase the total number of learners achieving level 2 by the age of 19 from 6,227 to 6,381 (an increase of 154 people over the three years of the LAA)					
6:	Increase the total number of people who have been claiming an incapacity benefit and living in one of the 7 priority wards helped by Oldham Partnership into sustained employment of at least 16 hours per week for 13 consecutive weeks from 0 to 260 (an increase of 260 people over the three years of the LAA)					
7a:	Increase the total number of individuals from the BME population accessing the service and quitting from 116 to 241 (an increase of 125 people over the three years of the LAA)					
7b:	Increase the total number of males aged 16-34 (not including BME) accessing the service and quitting from 404 to 834 (an increase of 430 people over the three years of the LAA)					
8a:	Increase the number of older people aged 65 or over helped to live at home from 2,835 people to 4,000 in 2008/09 (an increase of 1,165 people in the third year of the LAA)					
8b:	Reduce the number of supported admissions of older people aged 65 or over to permanent residential and nursing care from 1,100 people to 900 in 2008/9 (a reduction of 200 people in the third year of the LAA)					
9a:	By the end of the LAA, increase the proportion of schools achieving Healthy Schools Standard to 104/110 (95%)					
9b:	By the end of the third year of the LAA, increase the percentage of children and young people aged 5-16 inclusive who take part in high quality PE or school sport for more than two hours per week to 88%					
10a:	By the end of the third year of the LAA, to increase the percentage of 7 year olds achieving Level 2 Reading at Key Stage 1 (Borough wide) to 85%, with the lowest performing school achieving not lower than 60%					
10b:	By the end of the third year of the LAA, to increase the percentage of 7 year olds achieving Level 2 Writing at Key Stage 1 (Borough wide) to 83%, with the lowest performing school achieving not lower than 50%					
10c:	By the end of the third year of the LAA, to increase the percentage of 11 year olds achieving Level 4 in English (Borough wide) to 81%, with the lowest performing school achieving no lower than 50%					

NI	Baseline	2008/09 target	Q1 actual	Q2 actual	Direction of travel	RAG rating
11a: By the end of the third year of the LAA, to increase the percentage of 14 year olds achieving Level 5 English (Borough wide) to 75%, with the lowest performing school achieving no lower than 50%						
11b: By the end of the third year of the LAA, to increase the percentage of 16 year olds achieving equivalent of 5 A*-C GCSEs including English and Maths by the end of Year 11 (Borough wide) to 42% with the lowest performing school achieving no lower than 20.5%						
12: By the end of the third year of the LAA, to reduce the percentage of 16-18 year olds Not in Education, Employment or Training (Borough wide) to 5.8% with the lowest performing ward achieving no higher than 10.5%						

* = Improvement target

** = Working neighbourhoods fund improvement target

DCSF = statutory Department for Children, Schools and Families target

Shaded rows are not counted as performance indicators